

Certificate of participation and achievement

This certificate is awarded to

ANDRIIANA ILKIV

in recognition of their active participation and valuable contribution to the **Black Menagerie Project 2025**,
held from March to May 2025.

The project brought together students from eight universities worldwide, all of which are founding members of ALINCO, and focused on the development of transcultural presentation and communication skills. By means of student-led presentations, facilitated breakout discussions, and collaborative exploration of cultural and global issues, participants demonstrated the following skills and competences: research and analysis, cross-cultural communication, presentation and public speaking, teamwork, facilitating and chairing, reporting and synthesis, and the ability to engage with diverse perspectives.

Brno, 15th May 2025



dr. Libor Štěpánek
Director of MU Language Centre