

# INTERNATIONALIZATION STRATEGY

## OF STATE UNIVERSITY

### ‘UZHHOROD NATIONAL UNIVERSITY’

#### **I. PREREQUISITES AND PRINCIPLES FOR INTERNATIONALIZATION OF SU ‘UZHHOROD NATIONAL UNIVERSITY’**

One of the main directions of the formation of the modern educational policy of the countries Europe and the world are the internationalization and modernization of higher education. This process, due to the globalization of the modern world, the development of international cooperation, economic, political, social, and cultural integration of countries. Transformation processes aim at the formation of tolerance, skills intercultural communication, and the training of competent professionals on the international labor market.

The geographical location of the State University 'Uzhhorod National University' (hereinafter Uzhhorod National University) promotes drawing on the experience of higher educational institutions of the leading countries of the Central and Eastern Europe - Slovakia, Hungary, Romania, Poland, the Czech Republic. The European integration process is crucial not only for our university but also for Ukraine as a whole.

Priority in choosing a strategy for international cooperation and strategic partners of Uzhhorod National University are defined as international membership consortia, associations, societies, bilateral partnership, the participation of scientific and academic staff in international conferences, forums, symposia, conducting joint research, quality assurance internationalized education, encouraging students to participate in international programs, projects, research activities.

Internationalization of education is the integration of the international dimension into the educational one process, planning and implementation of research, provision of social services educational institution, as well as the development of educational strategies aimed at the formation of global thinking of youth taking into account development prospects modern society.

The internal factors of internationalization include the role of the university, respect for its cultural and historical traditions, academic evaluation programs, the quality of teaching staff, organizational structure institution. External factors of internationalization include prestige and reputation of the institution in the international arena, identification of trends in the development of the institution, and opportunities for their implementation in the global market, evaluating competitive capabilities of the institution.

Adaptation of the national education system to the European criteria will provide opportunities for the development of academic mobility in Ukrainian educational institution. Tools and ways to ensure compatibility and comparability of national components within the European higher education system is reflected in the following basic documents of the Bologna process: The Overarching Framework for Qualifications in the European Higher Education Area – QFEHEA, based on Dublin descriptors; European Qualifications Framework for Lifelong Learning - EQF-LLL, initiated by the European Parliament and the European Commission. Steps from the development of a national qualifications framework adopted at the London Conference Ministers responsible for higher education (2007); Recommendations for countries to conduct verification process - criteria and procedures to confirm the compatibility of the framework education.

Charter of European Universities for Lifelong Learning. The provisions of Bologna are conceptual in terms of academic mobility declarations that European students have the need and the right to study for obtaining degrees

recognized in Europe and not only in the countries (region) where they are obtained as well as the fact that the primary responsibility of educational institutions and institutions, European higher education is a guarantee of providing an equally high level of qualification to their students. Based on the above conceptual basis, based on the Law Of Ukraine 'On higher education,' 'Regulations on the procedure for exercising the right to 4 academic mobility' approved by the resolution of the Cabinet of Ministers of 12.08.2015 №579, 'Regulations on academic mobility of students' of Uzhhorod National University have been approved by order of the rector №379/01-17 dated 25.02.2016, as well as on the Development Strategy Uzhhorod National University has developed this Internationalization Strategy.

## **II. INTERNATIONAL COOPERATION AS A BASIS FOR INTERNATIONALIZATION OF UZHGOROD NATIONAL UNIVERSITY**

The priority area of institutional internationalization of Uzhgorod National University is the establishment of partnerships between institutions of higher education and science. Based on agreements with foreign scientific institutions and higher education institutions have identified the main potential areas of cooperation, taking into account the strengths and needs of partners are consistent educational methodology, scientific priorities, attracting innovations. The university actively cooperates with more than one hundred foreign partners from China, USA, UK, Germany, Belgium, Spain, Italy, Croatia, Hungary, Romania, Lithuania, Poland, the Czech Republic, and Slovakia, etc. The main areas of cooperation between the partner countries are:

- ❖ organization of joint conferences, symposia, seminars, other scientific forums;
- ❖ preparation and publication of joint educational and scientific works;

- ❖ academic mobility of students, graduate students, doctoral students, teachers, scientists;
- ❖ development of joint educational programs, the establishment of joint guidance of doctoral students;
- ❖ establishing mutually beneficial cooperation with the authorities, business, other stakeholders;
- ❖ development, promotion, and implementation of joint projects of national and international donors.

Preparation and implementation of joint educational and research projects with leading higher educational institutions in Europe and the world is primarily carried out through the participation of the University in various international organizations, associations, and consortia.

In April 2015, for internationalization, based on Uzhhorod National University, there was established International a consortium of universities, which included 18 foreign and Ukrainian free economic zones. In particular, a memorandum on the establishment of an International Consortium of Universities signed by representatives of the following foreign universities: University named after Mykolas Romeris (Lithuania), Pomeranian Academy in Slupsk (Poland), Higher School of Business - Luis National University (Poland), University Babes-Bolyai (Romania), Western University. Vasile Goldis (Romania), Bratislava University of Economics (Slovak Republic), L.N. Gumilyov Eurasian national University (Kazakhstan), Batumi State University Sh. Rustaveli. The main areas of cooperation between the Partner Parties are as follows: joint project activities, participation in international grants programs, organization of joint international scientific and practical conferences, intensification of scientific work, involvement of students in it, establishment of joint student work management; development of various forms of academic

mobility, development of joint educational programs, establishment of mutually beneficial cooperation with the authorities, cooperation of higher educational institutions with local governments. Important for further integration into European science was the accession of Uzhhorod National University to the Grand Charter of Universities September 2018. Magna Charta Universitatum unites more than 80 leaders universities of the world, establishes the basic values, rights and responsibilities of the university as key institution of society, whose activities are devoted to the definition and dissemination of the most important principles and knowledge, providing to society intellectual landmarks.

The cooperation of the Uzhhorod National University is actively continuing in the framework of the Danube Rectors' Conference. Danube region has excellent innovation potential, which became apparent through the joint implementation of various EU projects, including primarily Horizon 2020, Life +, Interreg, Erasmus +, and others.

The catalyst for the implementation of international activities of Uzhhorod National University is participation in associations such as the European Association of Universities - the most authoritative association of European universities. De facto it shapes the European policy education as well as the participation in international rankings, among them - the Times Higher Education World University Rankings, QS World University Rankings by Region, U-Multirank, UI GreenMetric World University Rankings, Webometrics Ranking of World's Universities.

The internationalization strategy of Uzhhorod National University is carried out in two conditional vectors that are often intertwined - the outer vector - in the first place, it is international academic mobility, and the internal vector is the implementation world standards, internationalization of training courses, intercultural programs, etc.

For scientific, scientific, and pedagogical workers and other participants, educational process academic mobility provides an opportunity to increase qualifications in the context of global trends in science and involvement in the best world practices, expanding professional dialogue and raising competitiveness in the labor market. International academic mobility provides participants in the educational process with the expansion of cultural exchange and horizons, acquisition of new unique professional skills, and improvement of skills knowledge of foreign languages.

Forms of academic mobility for participants in the educational process that obtain bachelor's, master's, and doctoral degrees are study for academic mobility programs, language internships, research internships. Forms of academic mobility for graduates doctors of sciences, scientific and pedagogical, scientific and pedagogical workers and other participants of the educational process, are participation in joint projects, teaching, scientific research, scientific internship, advanced training.

In 2014, Uzhhorod National University joined the European educational program Erasmus +. This program allows the mobility of students and teachers based on scholarships provided by the European Union and covers the costs of study and living. During 2014-2019, the Department of International Relations Uzhhorod National University developed and prepared 85 agreements with subject appendices with European universities. The signed contracts created an opportunity for bachelors, masters, doctors of philosophy, administrative staff, and for scientific and pedagogical staff to study or train with leading European universities.

For five years, students, graduate students, and research and teaching UzhNU employees received Erasmus + scholarships for training/internship abroad, in partner universities among them, in particular: Charles University Prague (Czech Republic), Lithuanian University of Health Sciences, Kaunas (Lithuania), Ya.A. Comenius in Bratislava (Slovak Republic), Matej Bel

University in Banská Bystrica (Slovak Republic), Catholic University of Ružomberok (Slovak Republic); Kosice University of Veterinary Medicine and Pharmacy (Slovak Republic), University named after Etvasha Loranda in Budapest (Hungary), University of Foggia (Italy); University of Padua, Padua (Italy), Polytechnic University Požega (Croatia), University of Pitesti (Romania), Lublin Catholic John Paul II University (Poland) and others.

There is systematic cooperation between Uzhhorod National University and Pomorska Academy in Slupsk (Poland). Since 2015, semester training is carried out our students in this Polish state higher education institution for seven specialties. In 2018, a similar program was launched semester studies with the Academy Ipaiipit in Krakow (Poland), which increases the possibility of a semester study of UzhNU students abroad. A unique role in the process of internationalization is given to learning joint educational programs, which are coordinated by partner universities directly. Initiated by universities, based on bilateral agreements, training of students of all educational levels on joint educational is carried out programs based on agreed curricula students in parallel receive education at two universities, and upon completion receive two diplomas.

Recognition of credits earned by a student in a partner university allows us to expand methodology, content, and geography of teaching, and at the same time, save time. According to the agreements, students of the Faculty of Biology and Mathematics Faculty, Faculty of History and International Relations, Faculty of Tourism and International Communications, Faculty of Information Technology, are studying for double degree programs at partner universities in Poland, Slovakia, and Lithuania. In 2019, a joint master's program was accredited.

'Software Engineering and Business Analysis' based on an agreement between the UzhNU and the School of Economics and Management in Public Administration Bratislava. The curriculum has a standard duration of study -

1.5 years, including practical training. The first two semesters of research are conducted at the Faculty of Information Technologies of Uzhhorod National University (in Ukrainian), and the third the semester will be held in Bratislava (Slovak). With the support of government programs of the Slovak Republic, the Republic of Poland, Romania, and Hungary also have a semester study, partial course training, an internship at enterprises, organizations, clinics, educational institutions, and research institutions of border regions. So, for example, about a hundred students of Uzhhorod National University annually, universities use this opportunity and undergo a partial (three-month) education abroad. This kind of academic mobility allows students to improve their language skills and experience of intercultural communication, and for future graduates, employment opportunities are expanding through recognition of qualifications. Mutual recognition of documents on education, degrees, and academic titles is also exercised based on bilateral intergovernmental agreements, and such Ukraine has agreements among more than twenty countries with Poland and the Slovakia Republic, Hungary, and Romania.

According to the current Program of Cooperation between the Ministry of Education Of the Slovak Republic and the Ministry of Education and Science of Ukraine on cooperation and exchanges in the field of education, teachers and students of philology undergo a research internship at the University of Presov, Presov, Bratislava University named after Ya.A. Comenius. Annually in this program, about 15 Slovak students take part. Specialty students 'Slovak Language and Literature' and 'Czech Language and Literature' are held dialectological and introductory practice in Slovakia (Nitra) and the Czech Republic, Pelgrimov, Gavlichkiv Brod). Archaeological training at the Institute of Archeology of the Academy of Sciences of Kosice (Slovak Republic) are students of the Faculty of History and International relations.

In general, students and scientists of our university participate in various international conferences and seminars, as well as internships in within the



framework of scholarship programs of international funds: Fulbright, Visegrad Fund, the SAIA Framework Program, OeAD, DAAD, the European Commission Fund, MOBIS. About 600 are registered annually by the International Relations Department foreign trips of students, graduate students, scientific and pedagogical employees.

Sharing the experience of scientists and teachers is perhaps the most important in improving the quality of educational services, modernization and internationalization in the region. Except for the organization of international scientific and practical conferences, holding joint one's research work, the practice of permanent lecture - is the most common and a valid form of the mobility of the academic and scientific community. The above types of exchanges of experience are carried out both based on government agreements and with support of various scholarship programs and on the initiative of direct educational and scientific institutions. In particular, the first in the region permanent lecture of the Slovak language and culture in the area opened in September 1994 (valid to this day) based on interstate agreements at the Department of General and Slavic Linguistics Uzhhorod State University.

Based on the concluded contracts in Uzhhorod National University there is a permanent foreign one lectureship, respectively at the Faculty of Law, Dentistry and Faculty of Philology teach: Doctor of Philosophy Lukasz Cisko (Slovak Republic), Doctor of Philosophy Peter Jupa (Slovak Republic), Master Matej Masaryk (Slovak Republic) and Master Petra Zlamana.(Czech Republic). Thanks to the persistent work of the Consulate General of the Czech Republic (m. Lviv), the National Government of the Vysochyna Region, and the Visa Foundation, for teaching students - Bohemians in 2017 involved a specialist, a native speaker, a graduate student of Charles University - Petra Zlamana.

The dynamics of the number of foreigners who became participants is positive academic mobility at our university. According to partnership agreements on cooperation under the exchange program at Uzhhorod National University at

the Faculty of Social Sciences a student of Darmstadt University of Applied Sciences was trained (Darmstadt, Germany); semester training within the Erasmus + program students of the University of Padua (Padua, Italy) passed. As part of the Fulbright Academic Exchange Program (USA) five scientists were trained. Under the Erasmus + program at Uzhhorod National University as well Internships and staff of the University of Pozega were exchanged (Croatia), staff of the Catholic University in Ruzomberok (Slovakia), scientists from the Lithuanian University of Health Sciences (Vilnius, Lithuania), Babes-Bolyai University (Romania), etc.

To improve the quality of educational services in our university to foreign specialists are involved in lecturing. In particular, lectures for different students specialties are read by well-known specialists, among them: professor of linguistics M. Moser (Austria), Institute of Slavic Studies, University of Vienna, Professor Kazimir Wojcitski, Center for Eastern European Studies, University of Warsaw (Republic of Poland); Walter Retzel-Kurzdörfer, a scientist at the University of Bayreuth; Fulbrighter Cecilia Hildebrand specialist with Acupuncture and Oriental Medicine (USA), Professor Mark Dylan, Professor Matthew Temple, Professor of Nazareth College (USA) Academician Bogdan Gavrilishin, MP European Parliament from Slovakia Ivan Stefanets, Director of the Ukrainian-German scientific association Darina Blokhin (Germany), as well as the Extraordinary and Plenipotentiary Ambassador of the Republic of Latvia to Ukraine Juris Poikans, State Secretary of the Ministry of Foreign Affairs and External Relations of Hungary Levente Magyar, Director of the Institute of Public Law and Political Science, University of Graz (Austria) Professor Bernd Wieser, Professor of the University of Presov Ivan Solomon, Professor Janos Pustai, Pavel, a lecturer at the Jagiellonian University Adamkevych, Head of the Delegation of the European Union to Ukraine Jan Tombinsky, who opened the EU information center at Uzhhorod National University, and many other well-known experts.

Ensuring a high international culture of the educational institution contributes to creating a favorable climate, international cooperation of teachers and students, increasing international prestige and reputation, formation of multicultural consciousness, global thinking of graduates.

Essential vectors of university development are discussed by the management University during official visits to the University of famous diplomats and officials from leading countries: Norway, Hungary, Poland, Slovakia, the Czech Republic, Germany, USA, heads of foreign scientific and educational institutions, Scholarship program coordinators. Systematically in various measures taken participation of the Consul General of the Slovak Republic in Uzhgorod, Consuls Consulate General of Hungary in Uzhhorod, Consul General of the Czech Republic Republic in Lviv.

An important event in the international life of the university was the assignment and awarding the honorary titles of Doctor Honoris Causa to famous European scientists, for personal scientific achievements and the development and deepening of cooperation with Uzhhorod National University. In particular, in recent years, the following honorary titles were awarded to Peter Kush - Doctor of Science, Professor, Vice Dean Faculty of Mathematics, Physics and Informatics, University. Comenius in Bratislava (Slovak Republic), Tomas Zima - a famous Czech scientist, doctor of medical sciences, professor, Rector of Charles University in Prague (Czech Republic), Minister of Justice of the Republic of Hungary, Doctor of Laws of Sciences, Professor Laszlo Trochani, Walter Retzel-Kurzdörfer, Research Fellow health, occupational therapist, a lecturer at the Institute of Medical Management and Science Health of the University of Bayreuth (Germany), Juras Banis is a scientist in the field of Physics, President of the Lithuanian Academy of Sciences, Doctor of Science, Professor (Republic of Lithuania) and other respected scientists.

Conducting an active exchange of experience, providing academic mobility has become possible through the right recruitment policy English in the learning

process. In 2017, Uzhhorod National University joined the implementation of the project 'English for Universities,' significant part teachers listened to training from lecturers of the British Council, and after passing the APTIS test received certificates confirming the level of knowledge English language. The plan of Uzhhorod University to create was thriving its own certification center.

Together with foreign partners, our scientists perform research with the support of international financial mechanisms. For the last five years, Uzhhorod National University successfully implemented dozens of international educational and research projects under the programs of the International Visegrad Fund, Erasmus + TEMPUS (ex-Tempus), the Norwegian Financial Mechanism, Cross - Border Cooperation of the European Neighborhood Instrument and Partnerships: Hungary-Slovakia-Romania-Ukraine, Poland-Ukraine-Belarus, Romania-Moldova-Ukraine, and others.

Two projects were implemented under the European Union's TEMPUS program. We are talking about the initiatives 'Innovative laboratories: the use of open, innovative learning platforms and research in education for enterprises to expand the participation and innovation potential of universities in post-socialist societies' and 'Promoting the knowledge triangle in Belarus, Ukraine, and Moldova. '

The project 'Innovative University - a tool for integration into European education and scientific space' was implemented within the framework of the Visegrad Fund

In 2015-2017, the University together with scientific institutions of Slovakia began work on projects under the Norwegian Financial Program mechanism 'International Cooperation': 'Exchange of know-how for the better management of the Schengen border between Slovakia and Ukraine, Norway and Russia'; 'Through communication to the prosperity of the Slovak-Ukrainian border region (COPELU)'; 'Innovative educational methods to support partnerships - Innov Educ'; 'International Youth Sports Partnership'.

Uzhhorod National University carried out cross-border projects program Hungary-Slovakia-Romania-Ukraine on the following topics: 'Space emergency protection system is a cross-border system to predict emergencies based on use satellite technologies in Hungary, Slovakia, Romania and Ukraine '; 'PI@NETour - Creation of a scientific and tourist product and network infrastructure for scientific tourism in the border regions of Maramures and Transcarpathia'; 'Interactive institutional cooperation. History, traditions, and culture without borders'.

To ensure the integration of the domestic research sector into the European Research Area and support the implementation of the Framework Program EU Research and Innovation Horizon 2020 in Uzhhorod National University created a National contact point for priority areas 'Food security, sustainable rural Economy, Marine Research and Bioeconomics' and 'Health, Demographics change and prosperity.' Among the goals and objectives of international projects currently being implemented in higher education institutions:

- the study of tolerance at the borders of Europe;
- the modernization of higher journalism education in Ukraine, internationalization of media training standards;
- strengthening Europe's leading research infrastructures;
- the expansion of the operating system 'Emergency Space System' for
- monitoring of dangerous natural and man-made geoprocesses in the border Hungary-Slovakia-Romania-Ukraine region;
- promoting the development of crafts and gastronomy as relevant components;
- cultural heritage of the Carpathian euro region.

The main international projects, preparation and implementation of which was carried out in 2018-2019 academic year:

1. The activity of the international project of scientists of the department continued solid-state electronics with information security of the Faculty of Physics. Among tasks of the project 'Strengthening the leading European research infrastructures', within the Horizon 2020 program there is an arrangement specialized physical laboratory. In July 2018, with active support Czech partners at Uzhhorod National University installed a laboratory installation for Auger electron spectroscopy. The project is implemented through the work of the CERICERIC consortium, whose international partners include institutions of the Czech Republic, Italy, Austria, Slovenia, Serbia and Romania. Project Manager Professor V. Rizak.
2. The project, in the direction of 'Development of the potential of higher education', programs European Union ERASMUS + KA2. (ex-Tempus), implemented by the team of the Department of Journalism. Project name DESTIN - Journalism Education for Democracy in Ukraine: Developing Standards, Integrity and Professionalism -Journalism education for democracy in Ukraine: development of standards,integrity and professionalism. The main goal of the project is the modernization of higher education journalism education in Ukraine, internationalization of training standards media specialists, establishing long-term cooperation between teachers and experts partner countries, cultivating European principles of higher education and journalistic activity. The project aims to improve journalism education - updating curricula and programs in journalism in Ukraine (bachelor's + master's degree), their approximation to EU standards, improvement employment of student journalists, their international mobility and the spread of media literacy in society. The Consortium works together scientists from leading Ukrainian universities and universities in Great Britain, Sweden, Austria, the Netherlands, Poland. Project manager prof. Y. Bidzilya.
3. In 2018, scientists of Uzhhorod National University joined the implementation of the project of the existing consortium. They implemented

project: 'Network of innovation and knowledge about short supply chains' supply chain knowledge and innovation network - SKIN), funded under European Research and Innovation Program Horizon 2020, number 728055. In the Consortium, scientists from leading scientific institutions and universities in Italy, Belgium, Serbia, the Czech Republic, Hungary, Austria, Poland, Slovakia, etc. Project manager prof. N. Boyko.

4. A project called 'Tolerance on Europe's borders' is being implemented within the framework of the Eastern Partnership Support Program. The task of the project is the research of the real situation today, scientific-expert and practical substantiation of results, creation of institutional conditions of interreligious, intercultural, and international dialogue and cooperation. Promoting formats cohesion and cooperation based on common values and practices. Project implemented by scientists of the Department of Political Science and Public Administration and Institute of Religious Studies of Uzhhorod National University together with German partners from Ludwig-Maximilian University in Munich (Germany).
5. Norwegian project entitled 'Retraining and social adaptation servicemen and members of their families in Ukraine', which is Uzhhorod National the university performed jointly with the Norwegian University NORD. The basis project 'Ukraine – Norway' is a professional retraining of the target group on civil specialties in demand in the labor market of Ukraine, assisting project participants in legal and social adaptation to living conditions in civil society.
6. In 2018, the project "Multifunctional student Library ", on the basis of the Small Grant Agreement with the support of the Official development assistance of the Slovak Republic. Consulate General of Slovakia Republic, as well as the Slovak Agency for International Cooperation and development. The project aims to improve the quality of library services that are provided to students by purchasing multimedia equipment for the creation of a modern information center.

7. Uzhhorod National University became an Associate Partner European Early Innovators Initiative project funded by the Foundation strategic projects of the Danube region, initiated by the competent entities from 4 countries (Romania, Italy, Ukraine, and Slovakia). In December 2018 in Trieste (Italy) hosted an international training seminar 'Training and presentation of scientist business ideas' in which students, this year's winners took part competition of innovative ideas 'Startup UzhNU-2018'.
8. About receiving a grant for the implementation of projects under the cross-border cooperation program of the European Neighborhood Instrument HU-SKRO-UA 2014-2020 in 2019 received a positive response to the study topics: Expansion of the operating system 'Space Emergency System' for monitoring of dangerous natural and human-made geo-processes in the border region of Hungary-Slovakia-Romania-Ukraine'. Project partners: University them. Pavol-Jozef Šafárik in Košice (Slovakia), Technical University of Cluj-Napoca (Romania), University of Technology and Economics in Budapest (Hungary), Szabolcs-Szatmár-Bereg County (Hungary).
9. About receiving a grant for the implementation of projects under the program cross-border cooperation of the European Neighborhood Instrument HU-SKRO-UA 2014-2020 in 2019 received a positive response to the study topics: 'Promoting the development of crafts and gastronomy as relevant components cultural heritage of the Carpathian Euroregion'. International project partners: Babes-Bolyai University (Romania), County Chamber of Commerce and Industry Maramures (Romania), Miskolc University (Hungary), Borsod-Abaudja-Zemplen Chamber of Commerce (Hungary).
10. To coordinate the preparation and implementation of international grants agreements at all stages of the project cycle in Uzhhorod National University Grant committee. The committee consists of vice-rectors, specialists of the legal department, accounting, international relations



department, research department, Center innovation and development; this structure is headed by the rector of the university. To the main tasks The Grant Committee approves international grant proposals (agreements), approval of project proposals, project management, coordination with other current activities of the university.

Training of foreign citizens in Uzhhorod National University University is conducted in Ukrainian and English. Teaching in English for students majoring in 'Medical Affairs', 'Dentistry' began in the 2014/2015 academic year, and in 2018 this practice was extended to all medical specialties, some - specialties in engineering and in the field of knowledge 'International economic relations'.

In June 2018, 92 foreigners graduated from Uzhhorod National University citizen, having received state diplomas. At the same time, with assistance The State Center for International Education of the Ministry of Education and Science of Ukraine in 2018 was established more than 700 invitations for foreign citizens to study in the first year, a preparatory department and in the clinical residency. Introduced payment for the design of invitations allowed to accumulate more on the university account 150 thousand hryvnias.

As a result, during the introductory campaign, which lasted from July to November 2018, 431 were enrolled in Uzhhorod National University foreigners for the 1st year. A significant number of international students were renewed at Uzhhorod National University the order of transfer from other higher educational institutions of Ukraine. So, as of December 31, 2018, 1,742 foreign students were studying at the university. For comparison: in the fall of 2014, 397 people with foreign studies studied at Uzhhorod National University citizenship, and in previous years this number did not exceed 25 people.

Most foreign students are Indian citizens - 933 people. Also in Citizens of Jordan, Bangladesh, Nigeria, Ghana study at Uzhhorod National University

Cameroon, Maldives, Zimbabwe, Austria, Czech Republic, Slovakia, Romania, Hungary, USA, the Netherlands and other countries. The student asset is represented by people from 52 countries. The most popular among foreigners is Medical Faculty No. 2, dental, medical, engineering and technical faculties, as well as in clinical residency.

The department of work with international students carries out constant work concerning their adaptation in Ukrainian society: explain the norms of coexistence in the student environment in Ukraine and, in particular, in Uzhhorod National University. International students are also involved in conducting public, sports and cultural events, to the organization of celebrations, meetings, seminars.

### **III. TOOLS OF FURTHER INTERNATIONALIZATION OF UZHGOROD NATIONAL UNIVERSITY**

- Constantly ensure the effectiveness of contracts with foreign higher educational institutions, scientific institutes. Develop interaction with international networks, organizations and foundations, international scholarship programs.
- Carry out active work in strategic international alliances, consortia, join new international educational and research networks.
- Strengthen authority in research through augmentation the number of publications of teachers and staff of the university in the foreign rankings. publications.
- Develop measures to promote educational services abroad, intensify work on expanding the number of international symposia, conferences, seminars held by Uzhgorod National University abroad to participate in international exhibitions and fairs of educational services.
- Provide preparation of marketing materials of Uzhgorod National University in a single developed style, guided by the approved brand methodology.

- Carry out constant monitoring of international and international regulatory requirements national rankings, to form new tactical goals internationalization through new social challenges.
- Constantly work to ensure a high reputation of higher education institutions Uzhhorod National University, including among the academic community and employers.
- Improve the work of the site of Uzhhorod National University, in particular in the image parts, systematically update and update the English version.
- Intensify international cooperation at the level of research and teaching staff, departments, faculties, departments. Develop directions for educational and scientific exchange.
- Systematically initiate and support academic mobility students (graduate students) through the dissemination of information, the organization of individual training schedules, recognition of credited credits.
- Improve the mechanism of preparation of joint educational programs 'double diploma', international programs, programs in foreign languages.
- Introduce information, organizational, educational at the university and technical support for aspiring students, graduate students and young scientists to introduce innovative ideas into production with effective application of modern IT technologies; which will contribute to the development of economic thinking, communicative and leadership qualities, management skills, business activities.
- Apply a system of employee motivation to submit project applications and participation in international projects and programs. Define the list priority scientific areas in which the project will be submitted applications. Ensure effective use of funds won internationally grant funds;
- Scientific, organizational and the educational-methodical activity of SHEI Uzhhorod National University should be implemented in the context of the Bologna Process and European integration, through development,

implementation and improvement of innovative training methods specialists based on advanced foreign and domestic experience.

- Stimulate the participation of structural units in the process internationalization, motivate departments, employees to participate in international activities: application, partnership, participation in academic mobility, to rank teachers internationally activity.
- Expand and improve the work of providing English speakers educational programs, training courses and educational and methodical complexes for students (graduate students) who will study at Uzhhorod National University under the Erasmus + program.
- Constantly conduct language retraining of teachers and administrative staff, apply a system of motivation of research and teaching staff and employees who speak foreign languages.
- Apply the developed system for assessing the level of knowledge of a foreign language in students, research and teaching staff working on internships.
- Continue testing for the Ukrainian language skills and foreign languages (English, German, French, Spanish, Romanian, Polish, Hungarian, Czech, Slovak).
- Attract foreign professionals to conduct academic classes and research work, advanced training courses in higher educational institutions 'UzhNU'.
- Improve the infrastructural conditions of Uzhhorod National University for admission foreign students and teachers (including exchange).
- Apply the developed system of evaluation of foreign documents about education.
- Provide high quality educational programs for international students, including the program 'Ukrainian as a foreign language'.
- Systematically organize and hold days of student friendship, days of national cultures, sports events. Provide support in adaptation of foreign applicants for higher education, through socio-cultural programs.

#### **IV. FINAL PROVISIONS**

The main results of the implementation of the Strategy should be strengthening the international image of Ukrainian higher education, increasing competitiveness, strengthening the authority, improving the position of Uzhhorod National University in international ratings.

Strategy of internationalization of Uzhhorod National University University is approved by the Academic Council of the University and put into effect by order of the rector.