

# Certificate of participation and achievement

This certificate is awarded to

**KAMILA TOBAK**

in recognition of their active participation and valuable contribution to the **Black Menagerie Project 2025**,  
held from March to May 2025.

The project brought together students from eight universities worldwide, all of which are founding members of ALINCO, and focused on the development of transcultural presentation and communication skills. By means of student-led presentations, facilitated breakout discussions, and collaborative exploration of cultural and global issues, participants demonstrated the following skills and competences: research and analysis, cross-cultural communication, presentation and public speaking, teamwork, facilitating and chairing, reporting and synthesis, and the ability to engage with diverse perspectives.

Brno, 15<sup>th</sup> May 2025



dr. Libor Štěpánek  
Director of MU Language Centre